

## WAYNE WOUTERS

Mr. Wouters has had a distinguished 37-year career in public service, including five years serving as the Clerk of the Privy Council of Canada. As Clerk, he held the roles of Deputy Minister to the Prime Minister, Secretary to the Cabinet and Head of the Public Service, providing direct advice and support to the Prime Minister on all issues affecting and implicating the federal Government.

During his tenure as Clerk, Mr. Wouters played a pivotal role in major Government of Canada initiatives, including public sector strategies such as Canada's Economic Action Plan; led large and complex institutional transformations; and enhanced Canada's international trade relations including important changes to regulatory regimes like Investment Canada. In 2013 and 2014, Mr. Wouters led *Blueprint 2020* an unprecedented, national and web-enabled consultation process engaging nearly 110,000 Public Servants from coast to coast designed to capture their views and aspirations and articulate a vision for a world-class Public Service equipped to serve Canada and Canadians now and into the future.

From 2004 to 2009, Mr. Wouters was the Secretary of the Treasury Board where he was responsible for all government management and oversight which included more than 100 departments and agencies, 450,000 employees and an annual budget exceeding \$250 billion.

As Deputy Minister, Human Resources and Skills Development from 2002 to 2004, Mr. Wouters was responsible for the government department that delivers significant social programs including employment insurance, child care and seniors pension benefits. Mr. Wouters refocused the department culture to emphasize integrated social and labour market strategies and outcomes. He also oversaw the creation and implementation of Service Canada, a multi-billion dollar network for government services and benefits.

Mr. Wouters was Deputy Minister, Fisheries and Oceans from 1997 to 2002 and Deputy Secretary, Plans and Consultations from 1994 to 1997. He began his public sector career in 1977 with the Government of Saskatchewan.

Mr. Wouters has received numerous honorariums and awards, including:

- University of Saskatchewan, Saskatoon, SK - Honorary Doctorate of Law, 2011
- Community Builder of the Year Award, United Way Ottawa's recognition for lifelong commitment and longstanding volunteer efforts, 2012
- Commonwealth Association for Public Administration Management Gordon Draper Award, for lifelong contributions to the advancement of public administration management, 2012
- Queen's Diamond Jubilee Medal, 2012
- André Mailhot Award for lifetime achievement, United Way Canada's highest distinction, 2013
- Inducted by the Prime Minister as a Member of the Privy Council, 2014

Mr. Wouters is a long-time volunteer and currently serves as a Board Member of United Way Worldwide.

Mr. Wouters completed his MA, Economics at Queen's University and his BComm, Honours (with Distinction) from the University of Saskatchewan.